

2017 COMMISSION-WIDE WORK PROGRAM - AS OF 2/27/17

DRAFT FOR DISCUSSION

2017 Commission Priorities:
Broad Economic Prosperity
Quality of Life and Environment
Excellence in Airport and Seaport Operations
Civic Leadership and Collaboration

Items that are included in "2017 Key Initiatives"	
Items that are Standing Priorities, Operational Projects or Other	
Commission-Wide Priorities & Key Actions	Commissioner Leads¹
Economic Development	
- Analyze how to effectively and creatively utilize Port's economic development authority	TA, FF
- Define priorities and identify and create complementary strategies with neighboring municipalities	
- Identify opportunities to leverage Port assets	
- Advocate for and improve urban demand for industrial land	TA, JC
Strategic Real Estate Acquisition and Utilization	
- Develop and vet principles and plan for acquisition and utilization of land essential to the Port for maintaining and preserving the environment and industries	
Small, Minority and Women-Owned Business Program Expansion and Improvement	
- Pilot approach related to I-200	SB, TA
- Increase utilization of the program (incl. Small Business Roundtable)	SB
- Identify and work towards meeting goals for program expansion	SB
- Set new SMF and DBE Port-Wide goals	CG, SB
Workforce Development	
- Develop a strategic plan and metrics for workforce development including and beyond the airport and begin implementation	SB, TA
- Identify opportunities for focused investment, including at T-91 uplands	SB
- Support youth skill development (Seattle skills center, internships)	SB
- Middle class jobs outreach plan	SB
- Maritime Jobs Portal	SB, FF
- Direct connection to community and technical colleges	
Quality Jobs Framework	
- Develop screening framework by resolution for quality Port jobs and contracts, and implement framework	JC, CG
- Utilize ground transportation and airport dining and retail as case studies	CG
Environment and Energy	
- Develop and Adopt Environmental Framework Resolution	FF, CG
- Implement Environmental Framework for Project Screening starting with a few pilot projects	FF, CG
- Establish next steps for an equity framework that is informed by work accomplished in the environmental framework	CG
- Evaluate and plan for implementation of biofuels at the airport	FF, JC, CG
Port Operations	
- Support airport and seaport initiatives that improve customer experience and safety	
- Support Northwest Seaport Alliance success	FF, JC
Airport Improvements	
- SAMP support and implementation	FF, JC
- Increase focus on economic development for surrounding communities (including economic development grants)	JC, SB
- Develop and market unique qualities of SEA (eg environment, accessibility including for families and disabled persons, and globally friendly)	SB

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Commission-Wide Priorities & Key Actions	Commissioner Leads¹
Airport Ground Transportation	
- Adopt comprehensive airport ground transportation plan that addresses current deficiencies, improves customer experience, meets environmental goals, relieves congestion, supports local business and prioritizes job quality for workers	JC, SB
- Increase utilization of transit to airport, improve light rail connection and way finding	SB, FF
Seattle Waterfront Vision	
- Active involvement in Seattle's waterfront vision with a specific focus on North Harbor that includes Trust for Public Lands and Jack Block Park	FF, JC, CG, SB
Tourism	
- Develop strategic approach and funding for tourism promotion statewide	FF, JC
- Expand emphasis on and develop strategies to promote eco-tourism	FF, JC, SB
Government and Community Strategic Engagement	
- Tribes including a strategic plan established, approved and resourced	FF, CG, SB
- City of Seattle	FF, CG
- City of SeaTac ILA	FF, JC
- Airport area communities	FF, JC
- Cities and counties - plan for systematic annual outreach	SB
- Airport Community Ecology Fund	JC
International Relationships	
- Cuba	SB, FF, CG
- Kobe	CG
- China	FF
- Other international priorities with focused Commission involvement including Sister Port agreements	JC, SB
- Evaluation of staff resources	
Audit	
- Promotional hosting policy	CG
- RFP to contract procedures, taxicab	CG
Governance	
- Hire CEO	TA, CG
- Develop and adopt proposal for codifying policies enacted by Port Commission	FF
- Proactively analyze federal policy changes and address federal policy impacts including immigration	CG
- Identify recommendations to improve the culture of accountability and workplace responsibility among Port employees	CG

Notes:

1. **Responsibilities of Commission Lead:** Develop and vet strategy; track progress of work; communicate with other Commissioners; serve as primary media contact.